

# Managing Demand

"Safeguarding the Peer Review Process"

Stuart Ward
Director Corporate Services
Engineering and Physical Sciences Research Council





### **Organisational Structure**

### **Department for Business, Innovation & Skills**

### **BIS Science and Innovation Group**

#### **Research Councils UK**

AHRC BBSRC EPSRC ESRC MRC NERC STFC

**Council Chairman: Mr John Armitt** 

**Chief Executive: Professor David Delpy** 

Business Innovation
Directorate:
Catherine Coates

Communications & Information
Directorate:
Atti Emecz

Corporate Services
Directorate:
Stuart Ward

Research Base Directorate:
Lesley Thompson



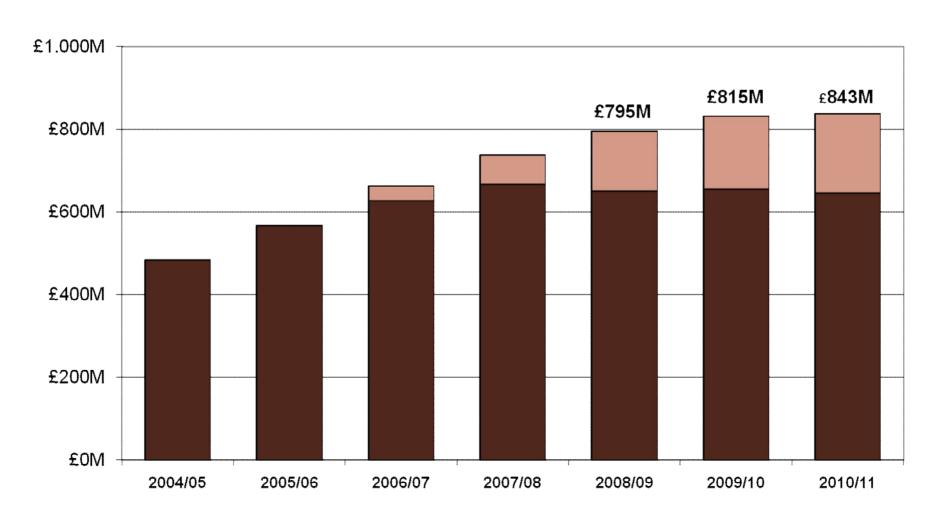
### **Engineering and Physical Sciences Research Council**

- The main UK government agency for funding research and training in engineering and the physical sciences
- ❖ We invest around £800 million (€940m) a year so that the UK will be prepared for the next generation of technological change





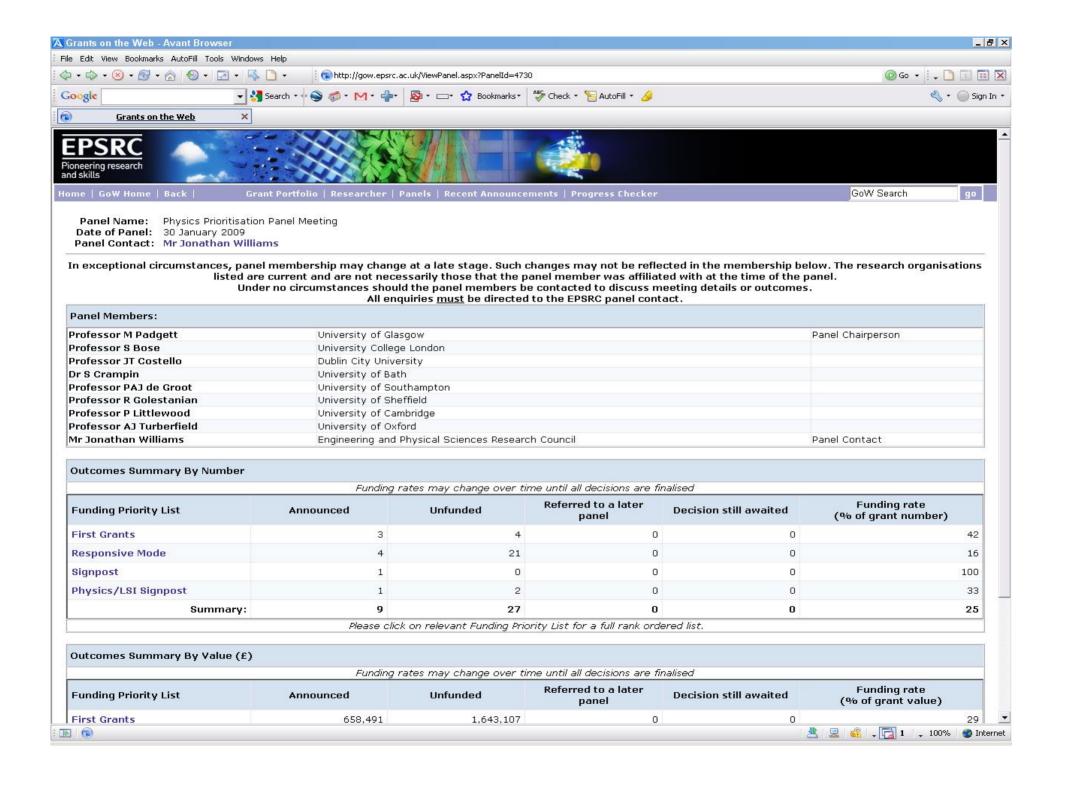
**EPSRC Expenditure 2004/05 - 2010/11** 

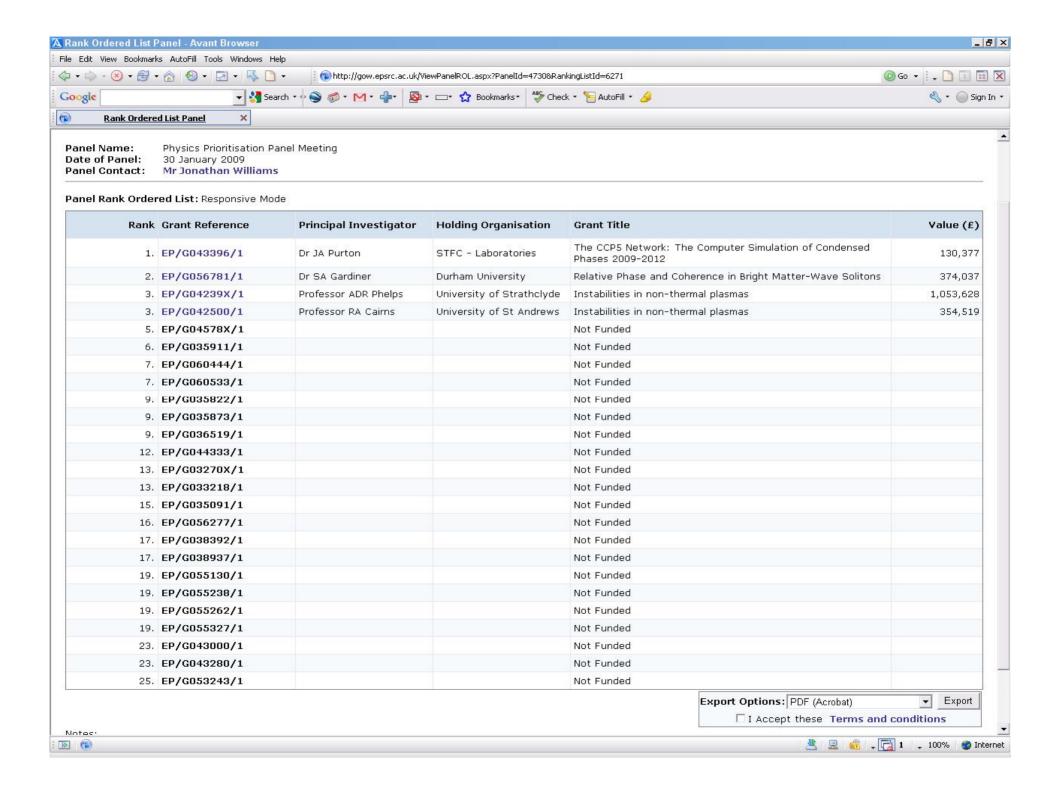


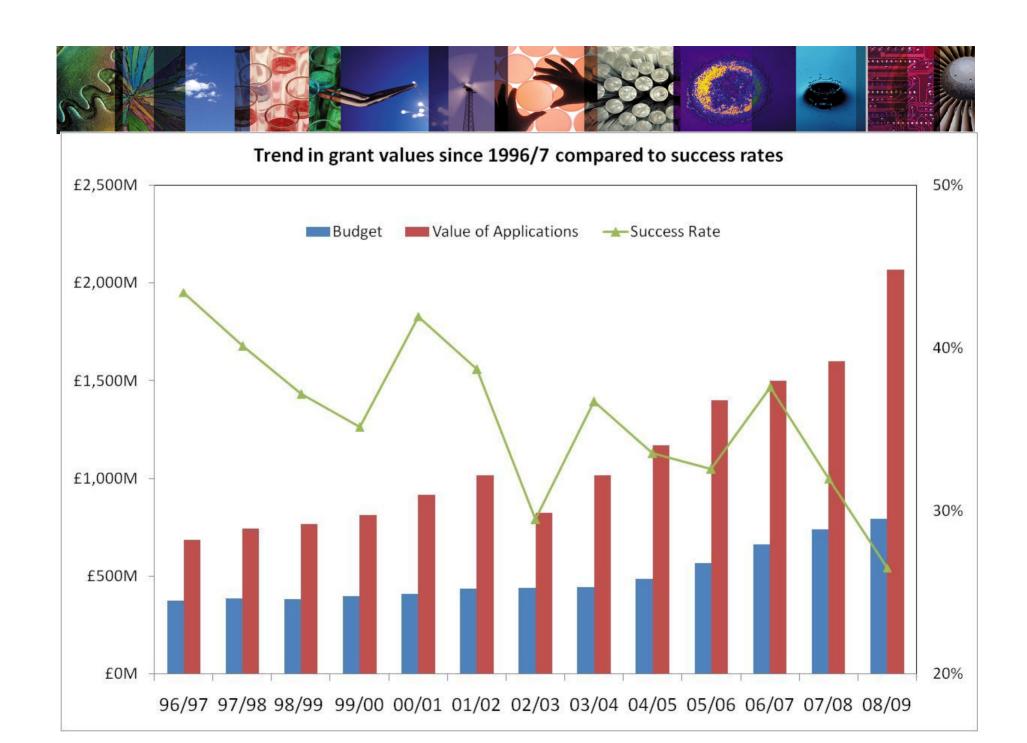


- Historically an "open-door" policy to all proposals....
- ....but strong feedback from the community on declining success rates
- Prudent to act now to underpin efficiency of the process
- ...and reduce burden of peer review on stakeholders



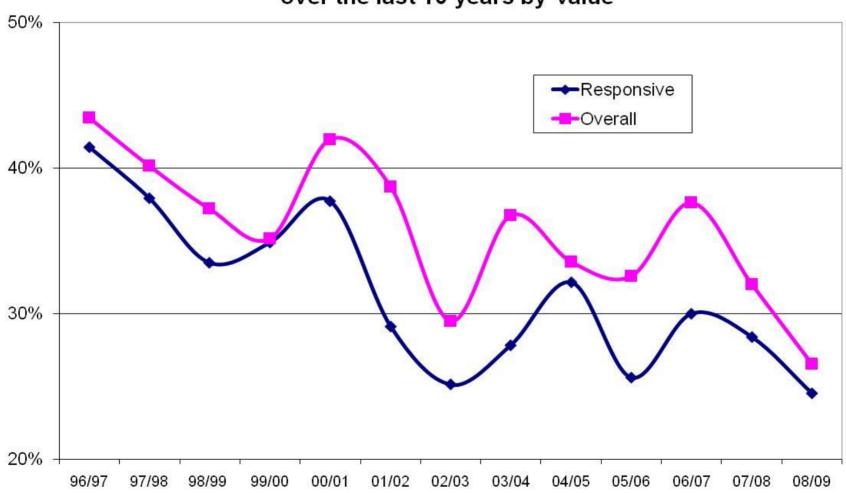






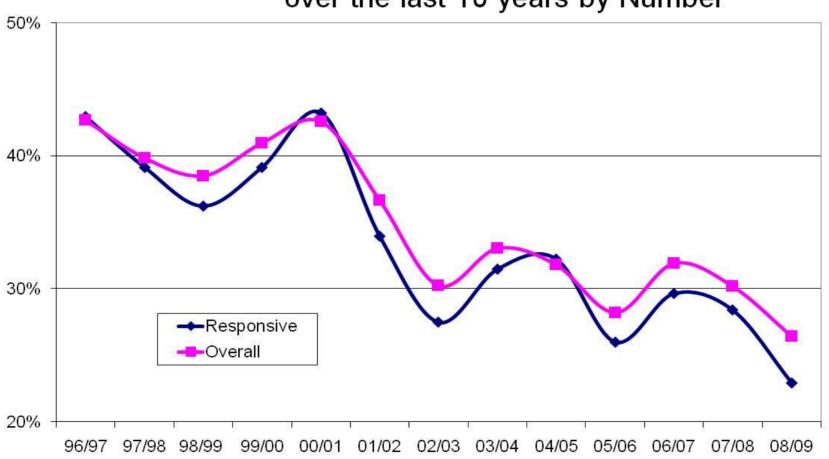


# Responsive Mode and Overall Funding Rates over the last 10 years by Value

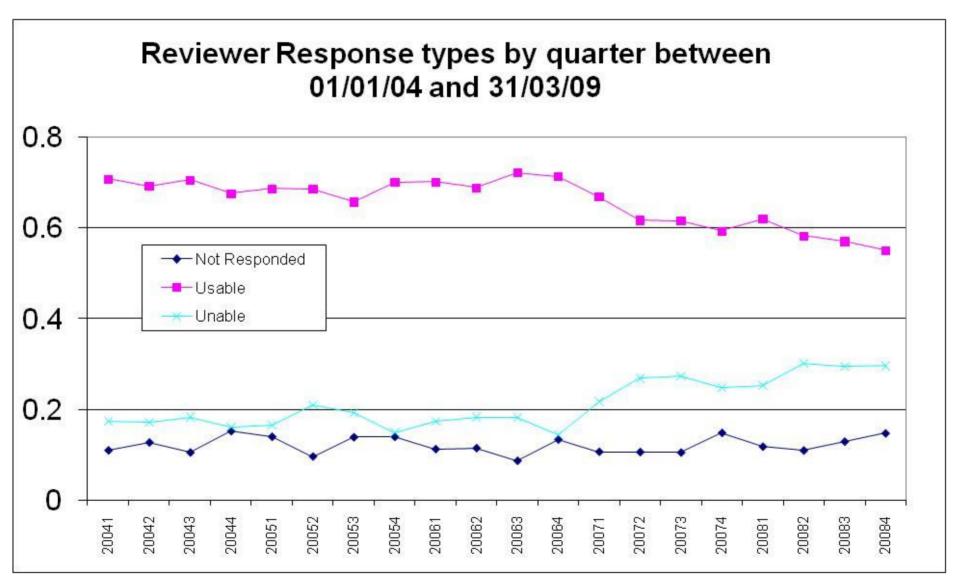




# Responsive Mode and Overall Funding Rates over the last 10 years by Number











- Number of proposals to Research Councils has doubled since 1988/89
- Review process becomes ineffective when success Rates <10%</p>



ANALYSIS OF THE EXTERNAL COSTS OF PEER REVIEW

A Final Repo

DTZ Consulting & Resource Oncyfriacs Cute 5 Greyfrians Rd Resource Berksdore



Report of the Research Councils UK Efficiency and Effectiveness of Peer Review Project

October 2006

Research Councils US Polaris House North Star Avenue Swindon Wiltshire





# **Key Facts**

- Budget reduction of 5% in real terms following Spending Review
- Growth in value of applications well above inflation
- Council success rate at 28% overall and 22% in responsive mode .... and falling
- Proposal demand consistently above 5000 proposals per annum
- ...whilst the best possible case will be made to Government the next settlement is likely to be even tighter...





## **Issues and Challenges**

- Currently 2% of proposals are declared resubmissions – but internal estimate is closer to 20%
- Many are just recycled through the review process
- A small number of applicants make multiple submissions and are repeatedly unsuccessful
  - 206 applicants accounted for 1033 unsuccessful proposals in the last two years





# What are the aims of safeguarding peer review?

- > The focus is to:
  - remove the lowest quality proposals from the peer review system
  - constrain repeatedly unsuccessful applicants
- Measures will be implemented over the next 12 months commencing April 2010
- Looking to make a substantive reduction (approx 30%) in applications





### **Options For Change**

Four options have been are being introduced:

- No resubmissions
- Pausing repeatedly unsuccessful applicants for a twelve month period
- Providing best practice and guidance to institutions
- Enhancing transparency over review outcomes

Council dismissed three other options:

- Institutional Quotas
- Proposal Charging
- Increased use of Outlines





# What's Changing? - Resubmissions

- From 1st April 2009, we no longer accept resubmitted proposals
- Resubmissions may on occasion be invited by EPSRC, based on advice from peer review
- Financial deferrals to the following peer review panel meeting for those proposals just below the funding cut-off





# What's Changing? - Repeatedly Unsuccessful Applicants

- ➤ From 1<sup>st</sup> April 2010 applicants who meet the criteria will be limited to one application only (as PI or Co-I) during the 12-month "cooling off period".
- Applicants in this group will have made a high number of applications and have low personal success rates
- Universities will offer mentoring or other support during this period





### Criteria

- ➤ Within any 2 year period any PI that :
  - Has at least 3 proposals ranked in the bottom half of a Rank Ordered List or that do not make panel
  - AND has a personal success rate of less than 25%
- Success rate will be calculated by number of proposals submitted not value





# What's Changing? - Repeatedly Unsuccessful Applicants

#### Now

- We will identify and promote best practice across the sector
- We will work in partnership with institutions to identify "at-risk" cases

### From 1<sup>st</sup> April 2010

- Individuals who satisfy the criteria (and those one away) will be notified in writing
- We will ask an institution to appoint a mentor or take appropriate action such as review submission strategies
- During the 12-month period only one further application (as PI or Co-I) will be considered
- We will update institutions on a monthly basis





# Best Practice / Greater Transparency of Outcomes

- Study days at universities/regionally or in Swindon to reinforce peer review training
- > EPSRC will develop regular reports to universities to help manage submissions:
  - Institutional and departmental breakdowns
  - Sift rates, numbers of submissions etc...
- Applicants will be able to access data concerning their own personal success rate





## **Comment in the Community**

- "Want some more depressing news? Consider <u>EPSRC's new policy</u>."
- "EPSRC have now changed the regulations so that researchers with a less than 25% rate on their applications get banned for applying for more funding for a year"
- "Almost everyone would be blacklisted, no? It's most certainly a "rich get richer" types scheme"
- "My only consolation is that is means that university departments will have to stop their relentless pressure on us to keep applying for lots of grants....."
- ".....Fewer applications but higher quality will have to be the name of the game."





# **The Primary Benefits**

- A reduced burden of effort spent on assessing poor quality applications by the peer review community
- More time and effort available to peer reviewers to spend on the consideration of high quality proposals
- Increased efficiency of the current peer review process by a reduction in submission of uncompetitive applications
- Better quality research through fewer, more considered proposals
- Increased scope to focus on communicating new opportunities rather than reactive communication about success rates





### **In Summary**

### We have:

- developed measures based on the advice we have received
- acted in response to community concerns and reduce some of the burden associated with the review process...





### More information...?

- Further details available on the EPSRC website at
  - http://www.epsrc.ac.uk/ResearchFunding/Changes/ReducingPressure.htm
- Outcomes and proposal rank ordering (panel information): <a href="http://gow.epsrc.ac.uk/">http://gow.epsrc.ac.uk/</a>





### **Peer Review Process**

